REVE

Becoming a best-in-class innovator

Insights from the RevelX Innovation Readiness benchmark

The questions we will address today

Why is innovation often hard, yet crucial?
 What does it takes to become a best-in-class innovator?
 How can you map out your own innovation journey?





Marc Douma

Co-founder of RevelX 25+ years strategic innovation PhD on strategic alliances

marc@revelx.nl

Any industry can and will be disrupted



Diseases going viral

Super competitive business models



Breakthrough new products and services



In the end.....

Innovation is what separates the disruptors from the disrupted



Becoming a best-in-class innovator may seem like rocket science...

RE\

But does not need to be ... provided... you understand the innovation best practices



To help you understand innovation best practices we developed

the **RevelX** Innovation Readiness Benchmark



The RevelX Innovation Readiness Benchmark

Disruption risk and sources of disruption



Innovation strategy

Customer centricity

Organizational agility

Innovation portfolio management

Crganization of innovation



Innovation culture and leadership

000

35 best practices



Innovation performance

5 KPIs

12 drivers



> 150 companies have already participated



Key take out from our benchmark We still have a lot of work to do!!

65%

estimates the disruption risk as 7 or higher (on a 1-10 scale)

yet only 25%

rates their own innovation performance as good

and 47%

does not have a well defined innnovation strategy

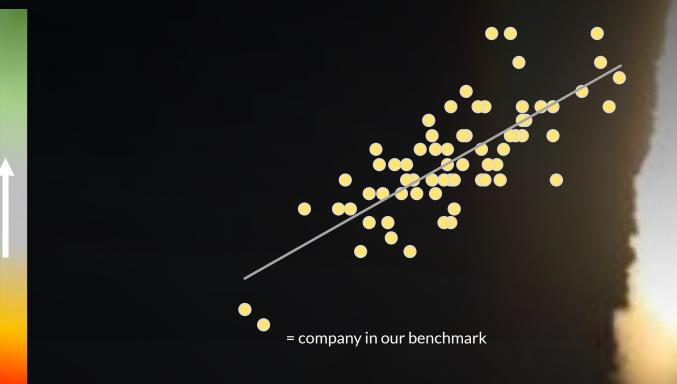


But there is hope



Adopting the innovation best practices improves innovation performance

Innovation Performance



Average score on 35 best practices

REVELX

Adopt the 35 innovation best practices

Innovation strategy

Customer centricity

Organizational agility

د کې **Innovation portfolio management**

Crganization of innovation

Innovation skills and competences

Innovation culture and leadership



Define your innovation strategy

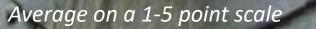
4,0

Well defined innovation strategy

Sufficiently invest in long term projects Strong Weak performers performers

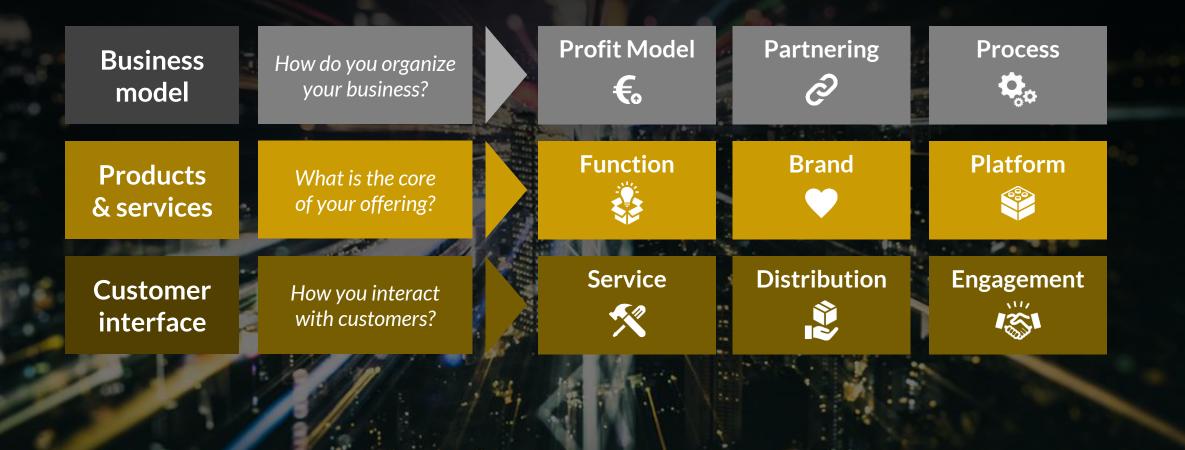
2,8

2,0





Apply all 9 growth tactics





RevelX Innovation strategy Canvas

Creates a shared vision and focus

- ✓ 1 page summary of your innovation strategy
- ✓ Trends, north star and innovation themes
- ✓ Innovation roadmap ánd enablers

Available as download

Driversfor disruptive innovation	7 . 9	Innovation North Star & targets	Innovation enablers
Societal megatrends	. ,	Company BHAG or mission statement	Innovation enabler Key initiatives to strenghten innovation power PORTFOLIO MANAGENEDIT ORGANIZATION
Technological drivers		Innovation targets Tag 1 Innovation Refermance Indiators Y Y Y	
Unfulfilled future customer needs		Innovation themes & ambition @	Innovation roadmap Key innovation projects per theme Merice Des date
IRB score Remark Insolation Bar proformance Innovation		▶ 	
amining Companyation of the second se			
California and Salarania and S	bation ShareAlbe 4. Ins. arg/licenses/by-s	Committee Contact us at www.	urevetx.co

INNOVATION STRATEGY CANVAS



Manage your innovation portfolio

61%

71%

Innovation projects are not based on solid business cases

No performance management of innovations against targets



Improve your agility

Forms multi-disciplinary innovation teams

Works agile in innovation projects

50%

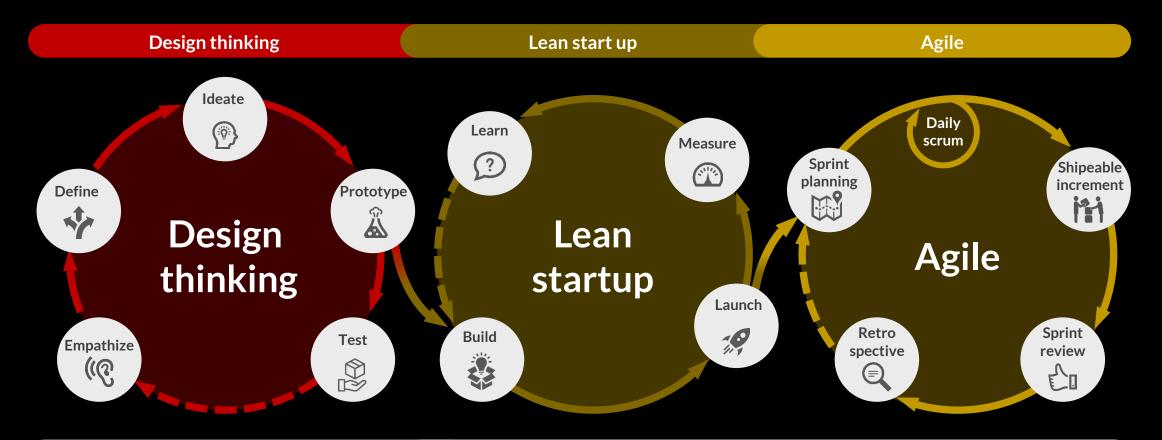
82%

52%

Uses rapid prototyping and experimentation



Apply the best practice methodologies



Customer problem

Customer solution



Develop your skills and competences

People are well trained in innovation thinking and tooling

44%

33%

Have many creative thinkers

Size does matter.... smaller companies do better on these aspects

Lead by example

This is the nr 1 differentiator between strong and weak performers

Leaders involved in key innovation projects

Strong performers

4,6

Weak performers





Average on a 1-5 point scale

Create diversity

hipster

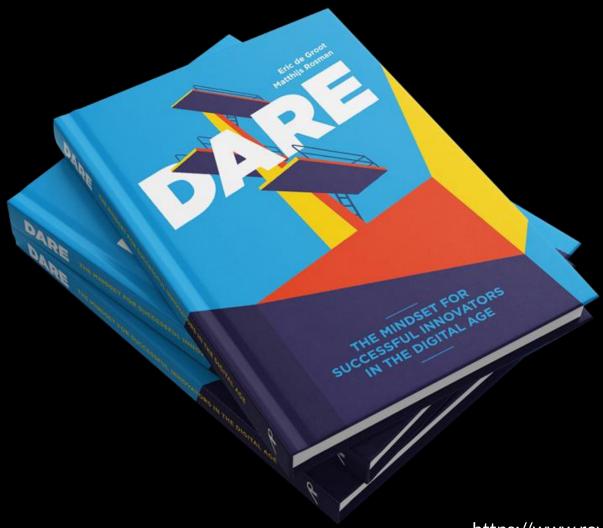
hackers

hustlers

 \mathbf{x}



Embrace and adopt a DARE mindset



D efiance
A dventurism
R ealism
E ndurance

REVELX

https://www.revelx.co/get-dare-now-order/

And do not forget....

Becoming a best-in-class innovator is not an overnight journey



You can start your journey by joining our Innovation Readiness Benchmark

About the benchmark

- ✓ Free online tool, 8 minutes to complete
- ✓ Assessment on 35 best practices
- ✓ Personal report

What's in it for you?

- \checkmark Insight in your innovation power
- ✓ Comparison with our benchmark
- ✓ First practical recommendations

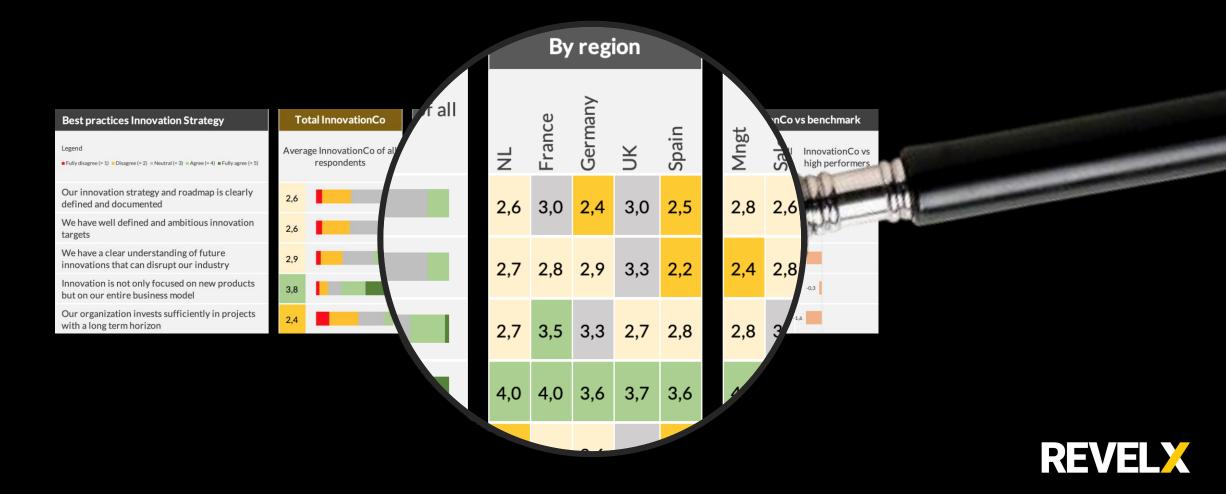


'YourBusiness' Innovation Readiness Dashboard		Delta with average all particpants	Delta with high performers is benchmark	
Innovation Strategy	·		The Rent of	
Our innovation strategy and roadmap is clearly defined and documented	1000	41	3.0	
We have well defined and ambitious innovation targets	1	-1.5	-01	
We have a clear understanding of future innovations that can disrupt our industry	3	1 44	100	
Innovation is not only focused on new products but on our entire business model			44	
Our organization invests sufficiently in projects with a long term horizon	2	4.0	40	
Customer Centricity				
We actively explore the customer's future needs as starting point for our innovation	4	1 10	164	
We invite customers to discuss new ideas for propositions and business models		1	100	
We test our hypotheses or prototypes for new innovations with our customers	3		-11	
We measure customer satisfaction and use that to drive our innovation	3	- 4.0		
The voice of the customer is leading in our decision making on innovation	-4		- 44	
Organizational Agility				
We have implemented agile as leading principle in our way of working in innovation projects		10.00		
Our innovation process is well defined and can be tailored to the needs of a specific project	1			
We understand and apply the principles of rapid prototyping and low-cost experimentation				
Our innovation projects are carried out by multi-disciplinary teams				
tice appress allows for short lead times and fact				

Average score a	nd recommendations per best pratice area
Innovation Performance	6 You rate the innovation performance of YourBusiness' as reasonable, but not best-in-class. You can use the improvement areas identified on the next page to develop a plan to close the most important gaps.
Innovation Strategy 2,	2) The innovation strategy of YourBusiness' needs to be improved to stay competitive and prevent your business from disruption. The next step is to better embed innovation in your strategic planning.
Consumer Centricity	B Customer centricity is clearly a key principle for YourBusiness'. It is important to keep investing in close relationships with your customers and make sure their needs are addressed in your innovation projects.
Organizational 3, agility	Based on your self assessment, 'YourBusiness' has taken several measures to become more agile. This will help you to respond faster and innovate more effectively. YourBusiness' should keep up the good work and strive to become a truly agile innovator!
Pertfolio 2,	0 Effectively managing your innovation



Step 2 Make an indepth team assessment with our incompany innovation readiness benchmark



THANK YOU